



Space Systems Command (SSC) S6 Communications

ZT Assessments to support Sub I-Plan Templates

An S6 view to starting the Zero Trust journey

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Agenda



Lexicon

Context Gaps Undermine Communication

- Terminology issues are persistent
- Language requires context to resolve



Self-Evaluation

S6 ZT Self-Evaluations Framework

- Self-evaluation history and status
- Design and Usage
- Next Steps



Use Case

ZT Assessment with System Owner

- Assessment Overview
- Lessons Learned
- SSC/S6 Takeaways



A Quick Detour: Terminology



Terminology issues are persistent; they require context to resolve

EIT Systems



Most Systems on NIPRNet, SIPRNet and Cloud

Non-EIT Systems



Weapon Systems, Mission Systems, Industrial Control Systems, Defense Critical Infrastructure, and Operational Technology



Lexicon of Non-EIT



A reoccurring theme is communication regarding Non-EIT systems:

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)	Hardware/software that monitors and controls physical systems in real-time	Real-world actuation and sensing	Encompasses ICS and embedded control in platforms	HVAC systems, shipboard power, flightline logistics & maintenance	Availability, safety, physical-layer hardening
Weapon Systems					
Mission Systems					
Defense Critical Infrastructure (DCI)					
Industrial Control Systems (ICS)					

Source: See Page Notes

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Lexicon of Non-EIT



A reoccurring theme is communication regarding Non-EIT systems:

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)					
Weapon Systems	Systems designed to apply lethal or non-lethal force to achieve combat effects	Engage and neutralize adversaries	Combat platforms and subsystems	F-35, M1 Abrams, Patriot System, Tomahawk	Mission assurance, survivability, confidentiality/integrity
<i>Mission Systems</i>					
Defense Critical Infrastructure (DCI)					
Industrial Control Systems (ICS)					

Source: See Page Notes

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Lexicon of Non-EIT



A reoccurring theme is communication regarding Non-EIT systems:

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)					
Weapon Systems					
Mission Systems	<i>Systems that support military operations (C2, ISR, navigation, targeting) but do not directly deliver kinetic effects</i>	<i>Enable operational decisions and coordination</i>	<i>Embedded or standalone systems</i>	<i>Aegis system, AWACS sensors, GPS receivers, C2 nodes</i>	<i>Availability, integrity, confidentiality</i>
Defense Critical Infrastructure (DCI)					
Industrial Control Systems (ICS)					

Source: See Page Notes

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Lexicon of Non-EIT



A reoccurring theme is communication regarding Non-EIT systems:

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)					
Weapon Systems					
Mission Systems					
Defense Critical Infrastructure (DCI)	Assets and systems essential to DoD missions, often owned by private sector or other agencies	Sustain DoD operational capability	Facilities, utilities, supply chains, telecoms	Defense industrial base, electric grid, SATCOM, energy	Resilience, interdependency risk, continuity of operations
Industrial Control Systems (ICS)					

Source: See Page Notes

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Lexicon of Non-EIT



A reoccurring theme is communication regarding Non-EIT systems:

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)					
Weapon Systems					
Mission Systems					
Defense Critical Infrastructure (DCI)					
Industrial Control Systems (ICS)	Systems that monitor/control industrial processes in facilities and platforms	Automate physical infrastructure and logistics	Subset of OT focused on process automation	SCADA, PLCs, DCS in water/power/fuel depots	Safety, availability, secure remote access

Source: See Page Notes

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Lexicon of Non-EIT



Most communications in USSF land on Mission System (but require context):

Category	Definition	Primary Purpose	Scope	Examples	Security Focus
Operational Technology (OT)	Hardware/software that monitors and controls physical systems in real-time	Real-world actuation and sensing	Encompasses ICS and embedded control in platforms	HVAC systems, shipboard power, flightline logistics & maintenance	Availability, safety, physical-layer hardening
Weapon Systems	Systems designed to apply lethal or non-lethal force to achieve combat effects	Engage and neutralize adversaries	Combat platforms and subsystems	F-35, M1 Abrams, Patriot System, Tomahawk	Mission assurance, survivability, confidentiality/integrity
<i>Mission Systems</i>	<i>Systems that support military operations (C2, ISR, navigation, targeting) but do not directly deliver kinetic effects</i>	<i>Enable operational decisions and coordination</i>	<i>Embedded or standalone systems</i>	<i>Aegis system, AWACS sensors, GPS receivers, C2 nodes</i>	<i>Availability, integrity, confidentiality</i>
Defense Critical Infrastructure (DCI)	Assets and systems essential to DoD missions, often owned by private sector or other agencies	Sustain DoD operational capability	Facilities, utilities, supply chains, telecoms	Defense industrial base, electric grid, SATCOM, energy	Resilience, interdependency risk, continuity of operations
Industrial Control Systems (ICS)	Systems that monitor/control industrial processes in facilities and platforms	Automate physical infrastructure and logistics	Subset of OT focused on process automation	SCADA, PLCs, DCS in water/power/fuel depots	Safety, availability, secure remote access

Source: See Page Notes

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SSC/S6 ZT Self-Evaluation Framework



Zero Trust Self-Evaluation Goals and Objectives

Booz Allen Hamilton Internal

Goal



Develop a tool/framework to assist with DoD ZT Capability assessment

Data Discovery



Assist system owners in ZT assessments; focus on identifying areas where S6 can best assist systems across the enterprise

Framework



Tool to capture the DoD ZT capability section of the Sub I-Plan template

- Encapsulates all target activities to inform the 34 basic capabilities



Past 6-months of ZT Focus for SSC/S6



Track DAF and DoD ZT Efforts



Create a Self-Evaluation Framework for Systems Owners



Coordinate with Systems Owners to Validate Self-Evaluations



Establish Mechanisms to Track and Measure ZT Progress

What questions drove activities?

- How long will initial ZT assessments take for mission systems?
- What is Included in a ZT assessment?
- How can the S6 help ensure assessments by System Owners?



SAF/CN

What actions related to Zero Trust are coming down that will impact system owners?



SSC/S6

How can the S6 prepare to assist system owners ensure compliance with the ZT mandates?



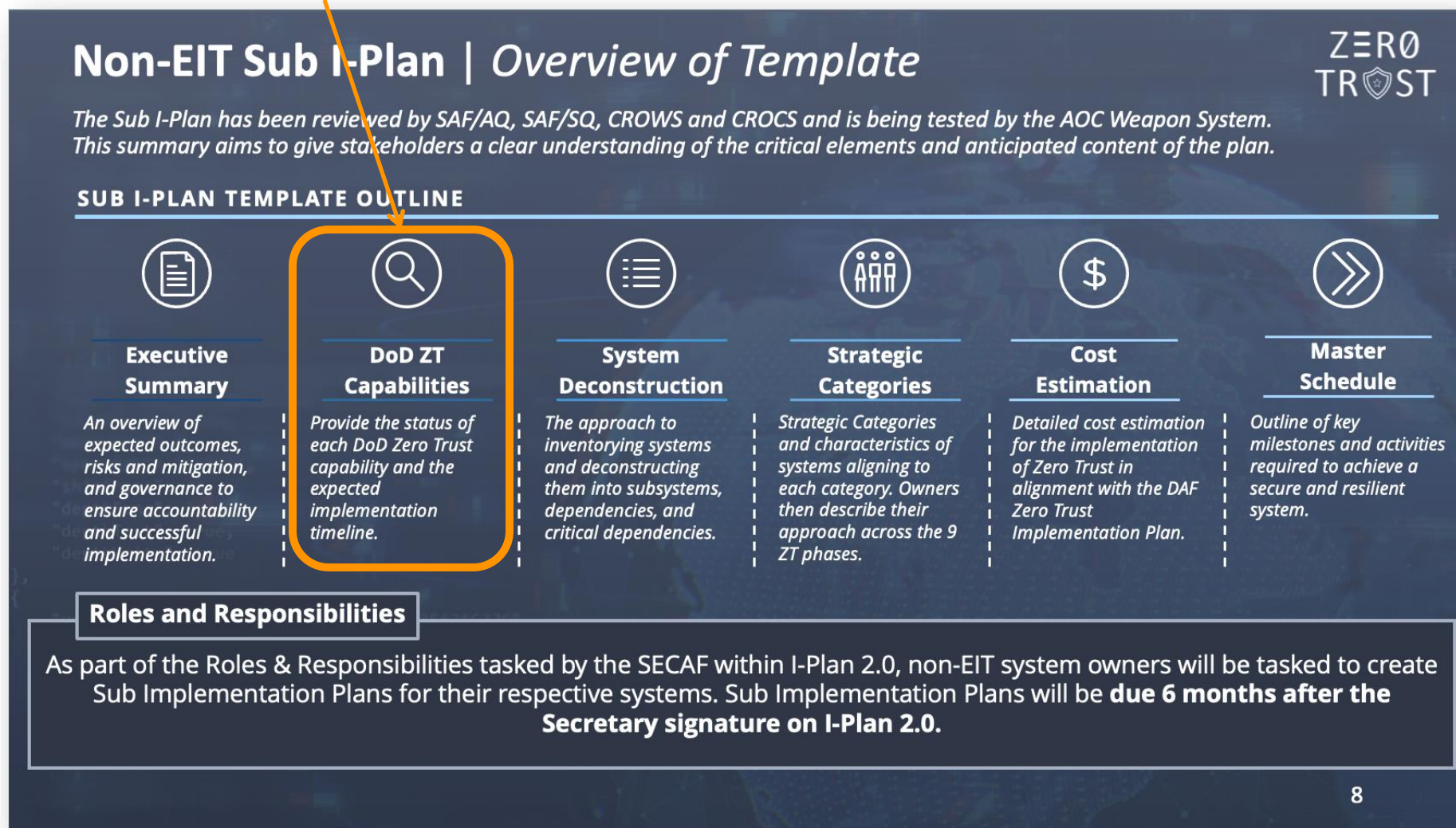
SSC/System Owners

What can the S6 provide or assist systems owners with to help reach ZT mandate?



Core Activity: Sub I-Plan Template Focused

Initial Focus on DoD ZT Capabilities





S6 ZT Self-Evaluation Framework

The Process



- Framework to guide system owners through assessment
- Map out by pillar; adapt to DAF Sub I-Plan Template as needed

The Product



- Develop in Excel for ease of use/sharing
- Layout by Pillar
- Allow Excel functions to aid users

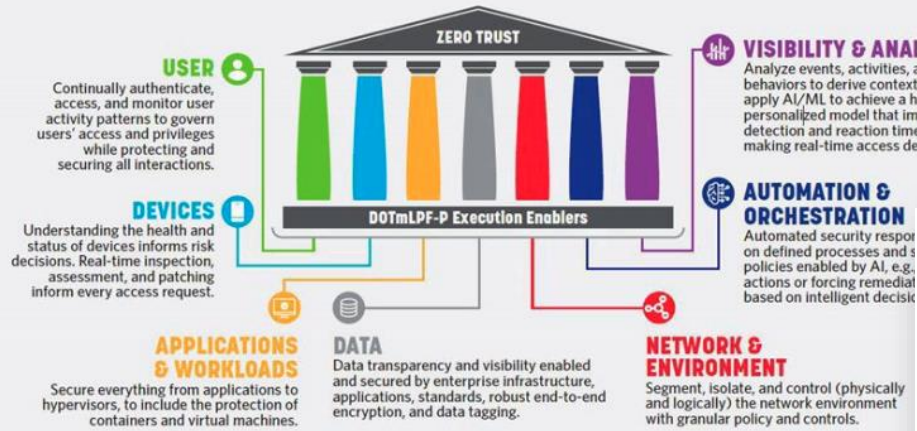
The Future



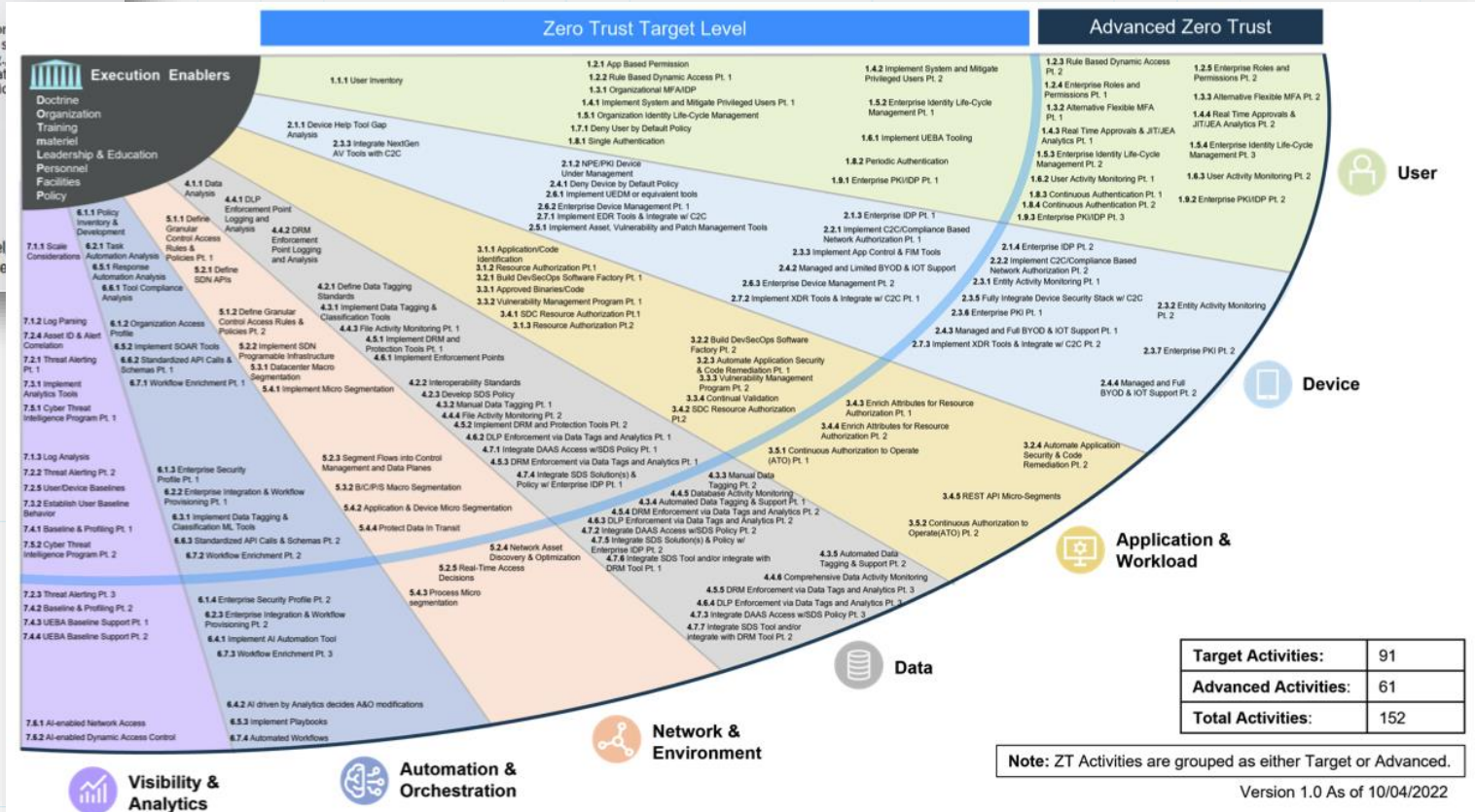
- Adapt as required for future use



Detour: Level of Detail



Activities mapped by pillar



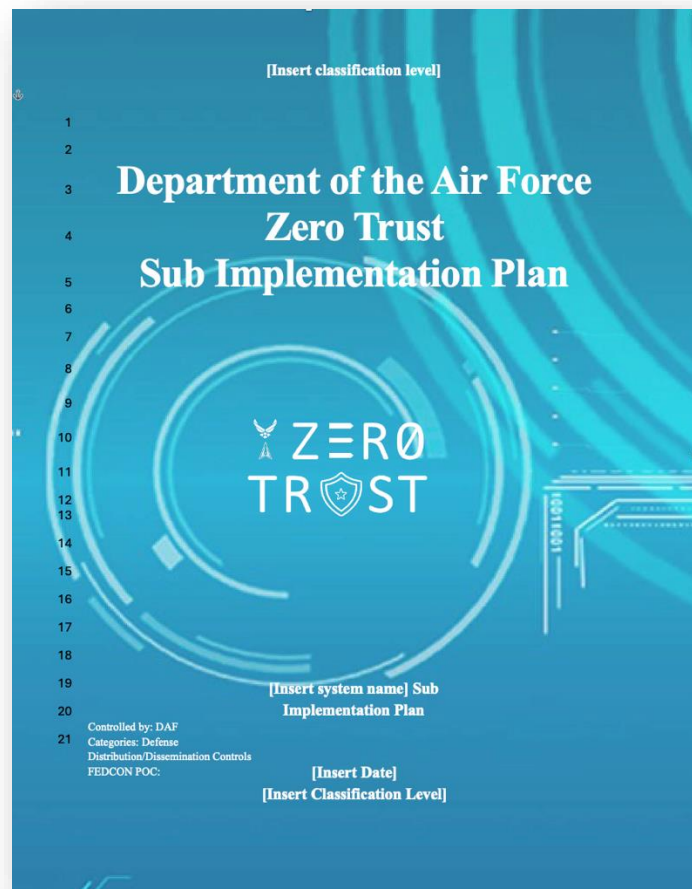
Focused on Target Activities

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Source: DoD Zero Strategy, 21 Oct 2022



Informing the Self-Evaluation



Source: DAF ZT Sub I-Plan Template DOC Format

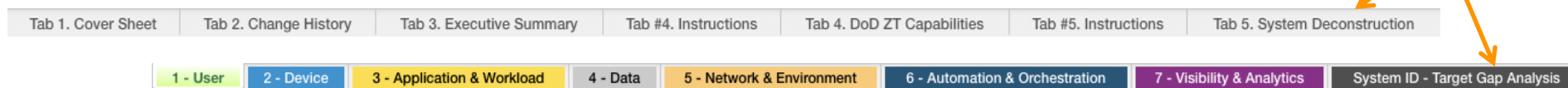
Focus is on analysis of ZT Capabilities

DoD ZT Capabilities			
Capability	Status	Expected Implementation Timeline	Notes
1.1 User Inventory	Choose an item.		Choose an item.
1.2 Conditional User Access	Choose an item.		Choose an item.
1.3 Multifactor Authentication	Choose an item.		Choose an item.
1.4 Privileged Access Mgmt.	Choose an item.		Choose an item.



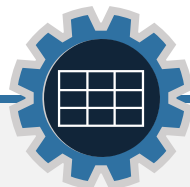
Source: DAF ZT Sub I-Plan Template PPTX

Most recent DAF version replicated





SSC/S6 Self-Evaluation Framework



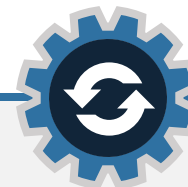
Excel workbook with various worksheets



Inclusive of DAF Sub I-Plan Template



Based on target activities across the 7 ZT Pillars



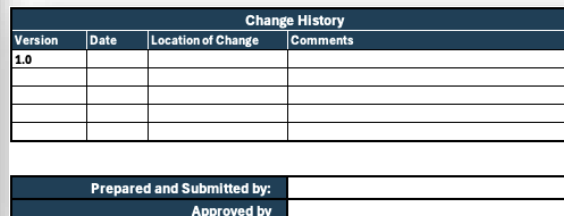
Potential updates pending to include advanced activities



SSC/S6 ZT Self-Evaluation Framework Overview



Booz Allen Hamilton Internal

[illegible]

Our organization recognizes the complexity and challenges associated with transitioning to a Zero Trust architecture. [Identify and describe the key challenges your organization anticipates during the implementation such as coordination across operational units, integration with legacy systems, and evolving cybersecurity threats. Discuss how these challenges will be addressed.]

The expected outcomes of our Zero Trust implementation include [Detail the expected outcomes, such as enhanced security posture, improved access controls, and increased resilience against cyber threats. Explain how these outcomes will benefit the organization and align with the DAF Zero Trust Implementation Plan 2.0.]

To achieve these outcomes, we have developed a phased implementation strategy. [Outline the timeframes for each phase, ensuring alignment with the DAF Zero Trust Implementation Plan 2.0. Describe the key milestones and deliverables for each phase.]

High-level risks associated with the implementation include [Identify the high-level risks, such as potential disruptions, integration challenges, and the need for ongoing training and adaptation by personnel. Discuss the mitigation strategies that will be put in place to address these risks.]

To ensure successful implementation, we have established robust governance structures. [Describe the governance structures, including regular oversight mechanisms, communication channels, and defined roles and responsibilities. Explain how these structures will support the implementation process and ensure accountability.]

Tab 5. System Deconstruction

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Core Self-Evaluation Framework Content

Pillar: USER					Responses			Totals		Average	N/A and No Responses require a comment
For additional Capability and ZT Target Information use the '+' signs above to expand each section					Not Answered			3		23.08%	
					Not Started			3		23.08%	
					In Process			3		23.08%	
					Complete			2		15.38%	
					N/A			2		15.38%	
Number	DoD Zero Trust Capability	ID#	Target Level Activity Name	DOD Target Level Activities Supplemental Info	Clarifying Questions to Identify Activity Intent	Status (Dropdown)					Notes
1	1.1 - User Inventory	1.1.1	Inventory User	Have the mission areas identified and inventoried regular and privileged users registered in the ICAM system and in local applications, systems, or services that may not yet be integrated with the ICAM system?	Have the mission areas inventoried and cataloged all users within the organization who have or require verified access to the mission system? Have the standard and privileged accounts been identified?	Not Answered					
2	1.2 - Conditional User Access	1.2.1	Implement App Based Permissions per Enterprise	Have the mission systems established and implemented a standard set of permissions and attributes for each app/resource using the unified enterprise ICAM solution as requirement for subjects seeking access to the app/resource? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add authorization attributes?	Have the mission areas unified and integrated the ICAM solutions using federation where applicable? Have the mission areas established and implemented a standard set of permissions and attributes for each app/resource - using the unified enterprise ICAM solution? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add/specify authorization attributes?	Not Answered Not Started In Process Complete N/A					
3	1.2 - Conditional User Access	1.2.2	Rule Based Dynamic Access P1	Have the mission systems implemented rule-based dynamic access using user identity and other non-static attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?	Have the mission systems implemented rule-based dynamic access using user identity and other attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?	In Process					
4	1.3 - Multi-Factor Authentication	1.3.1	Organizational MFA/IDP	Has the mission system implemented and IdP and MFA solution that is integrated with the enterprise PKI system?	Has the mission system implemented multi-factor authentication, supporting multiple DoD-approved hardware and mobile authenticators to accommodate a wide range of users, devices, partners, mission environments, scenarios, and security access levels? Are the IdP and MFA solutions integrated with the enterprise PKI system?	Complete					
5	1.4 - Privileged Access	1.4.1	Implement System and Migrate Privileged Users P1	Have you removed of permanent administrator/elevated privileges, implemented a Privileged Account Management (PAM) solution and migrated privileged users to it? Have applications that are challenging to integrate with the PAM solution been identified? Have you transitioned applications and services that are can be easily integrated to the PAM solution?	Has the mission system removed permanent administrator/elevated privileges, implemented a Privileged Access Management (PAM) system, and migrated privileged users who require access to the PAM user list? Have applications that are challenging to integrate with the PAM solution been identified? Have you transitioned applications and services that are can be easily integrated to the PAM solution?	N/A					

1 - User

2 - Device

3 - Application & Workload

4 - Data

5 - Network & Environment

6 - Automation & Orchestration

7 - Visibility & Analytics



Basic Pillar Worksheet

Pillar: USER						Responses	Totals	Average	Notes
For additional Capability and ZT Target Information use the "+" signs above to expand each section						Not Answered	2	21.08%	
						Not Started	3	23.08%	
						In Process	3	23.08%	
						Complete	2	15.38%	
Number	DoD Zero Trust Capability	ID#	Target Level Activity Name	DOD Target Level Activities Supplemental Info	Clarifying Questions to Identify Activity Intent	Status (Dropdown)			
1	1.1 - User Inventory	1.1.1	Inventory User	Have the mission areas identified and inventoried regular and privileged users registered in the ICAM system and in local applications, systems, or services that may not yet be integrated with the ICAM system?	Have the mission areas inventoried and cataloged all users within the organization who have or require verified access to the mission system? Have the standard and privileged accounts been identified?	Not Answered			
2	1.2 - Conditional User Access	1.2.1	Implement App Based Permissions per Enterprise	Have the mission systems established and implemented a standard set of permissions and attributes for each app/resource using the unified enterprise ICAM solution as requirement for subjects seeking access to the app/resource? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add authorization attributes?	Have the mission areas unified and integrated the ICAM solutions using federation where applicable? Have the mission areas established and implemented a standard set of permissions and attributes for each app/resource - using the unified enterprise ICAM solution? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add/specify authorization attributes?	Not Answered Not Started In Process Complete N/A			
3	1.2 - Conditional User Access	1.2.2	Rule Based Dynamic Access Pt1	Have the mission systems implemented rule-based dynamic access using user identity and other non-static attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?	Have the mission systems implemented rule-based dynamic access using user identity and other attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?	In Process			
4	1.3 - Multi-Factor Authentication	1.3.1	Organizational MFA/IDP	Has the mission system implemented and IdP and MFA solution that is integrated with the enterprise PKI system?	Has the mission system implemented multi-factor authentication, supporting multiple DoD-approved hardware and mobile authenticators to accommodate a wide range of users, devices, partners, mission environments, scenarios, and security access levels? Are the IdP and MFA solutions integrated with the enterprise PKI system?	Complete			
5	1.4 - Privileged Access	1.4.1	Implement System and Migrate Privileged Users Pt1	Have you removed of permanent administrator/elevated privileges, implemented a Privileged Account Management (PAM) solution and migrated privileged users to it? Have applications that are challenging to integrate with the PAM solution been identified? Have you transitioned applications and services that are can be easily integrated to the PAM solution?	Has the mission system removed permanent administrator/elevated privileges, implemented a Privileged Access Management (PAM) system, and migrated privileged users who require access to the PAM user list? Have applications that are challenging to integrate with the PAM solution been identified? Have you transitioned applications and services that are can be easily integrated to the PAM solution?	N/A			
6	1.4 - Privileged Access	1.4.2	Implement System and Migrate Privileged Users Pt2	Have all privileged activities been migrated to the PAM solution? Have unsupported or challenging applications/services been integrated with the PAM solution? Have all remaining applications that cannot be integrated been identified for decommissioning? Are the remaining non-integrated applications being managed in a risk based manner with compensating controls?	Have all privileged activities been migrated to the PAM solution? Have unsupported or challenging applications/services been integrated with the PAM solution? Have all remaining applications that cannot be integrated been identified for decommissioning? Are the remaining non-integrated applications being managed in a risk based manner with compensating controls?	Not Answered			

Detailed activity information can be ungrouped

Pillar Results Aggregated

Notes collected on current or next steps or action

Pillar Worksheets collect assessment results on activities

Detailed activity information ungrouped

Source: SSC/S6 ZT Self-Evaluation



Ungrouped Capability/Activity Details

BASIC ZT CAPABILITY AND TARGET LEVEL ACTIVITY INFORMATION

- Number ([Worksheet Key](#))
- DoD Zero Trust Capability*
- Basic ZT Capability Information*
 - Capability Description*
 - Capability Outcome*
 - Impact to ZT*
 - Associated Activities*
- Target Activity Information *
 - Target Activity ID#*
 - Target Level Activity Name*
 - Control ID and Activity*
 - Responsibility*
 - Descriptions*
 - Outcomes*
 - End State*
 - Predecessor(s)*
 - Successor(s)*
- DOD Target Level Activities Supplemental Info
- Clarifying Questions to Identify Activity Intent
- Status ([Dropdown Selection](#))
- Notes ([Free Text](#))

Source of ZT Details: * DoD Zero Trust Execution Roadmap, 22 Jan 2025



Example - User Pillar 1.1

S6 ZT Self-Evaluation - User Pillar 1.1

Number	DoD Zero Trust Capability	Capability Description	Capability Outcome	Impact to ZT	Associated Activities	ID	Target Level Activity Name	Target Control ID and Activity	Responsibility	Descriptions	Outcomes	End State	Predecessor(s)	Successor(s)	DoD Target Level Activities Supplemental Info	Clarifying Questions to Identify Activity/Intent
1.1	User Inventory	Regular and Privileged users are identified and integrated into an inventory supporting regular modifications. Applications, software and services that have local users are all part of the inventory and highlighted.	System owners have control (visibility and administrative rights) of all authorized and authenticated users on the network.	Users not on the authorized user list will be denied access by policy.	* Inventory User	1.1.1	Inventory User	1.1.1 - Inventory User	Component	DoD Components utilize Enterprise authoritative source of (PE/NPE) identity (PE - AMID, NIS, AFID) and/or establish or augment with local authoritative source. Identity management can be done manually if needed, preparing for automated approach in later stages. Identity source is connected to identity life cycle management processes (i.e. joiner/mover/leaver/returner). If privileged users are clearly identified.	1. Identified managed non-privileged users. 2. Identified managed privileged users. 3. Identified applications using their own user account management for non-administrative and administrative accounts. 4. Identify the authoritative source of identities.	Accurately determine and keep track of users who have both the authorization and authentication to access critical systems or resources. This involves regularly reviewing, communicating, and carefully examining the sources of information that provide the true and up-to-date user data.		Rule Based Dynamic Access Pt2	Have the mission areas identified and inventoried regular and privileged users registered in the ICAM system and in local applications, systems, or services that may not yet be integrated with the ICAM system?	Have the mission areas inventoried and cataloged all users within the organization who have or require verified access to the mission system? Have the standard and privileged accounts been identified?

Source: SSC/S6 ZT Self-Evaluation

Basic ZT Capability- User Pillar 1.1

ID #	Capability	Pillar	Capability Description	Capability Outcome	Impact to ZT	Associated Activities
1.1	User Inventory	1 - User	Regular and Privileged users are identified and integrated into an inventory supporting regular modifications. Applications, software and services that have local users are all part of the inventory and highlighted.	System owners have control (visibility and administrative rights) of all authorized and authenticated users on the network.	Users not on the authorized user list will be denied access by policy.	* Inventory User

Source: * DoD Zero Trust Execution Roadmap, 22 Jan 2025

1:1 mapping of Basic Capabilities to Target Activities

Target Activity - User Pillar 1.1.1

ID#	Activity Name	Pillar	Responsibility	Activity Type	Duration	Descriptions	Outcomes	End State	Predecessor(s)	Successor(s)
1.1.1	Inventory User	User	Component	Target Level ZT	25.9	DoD Components utilize Enterprise authoritative source of (PE/NPE) identity (PE - AMID, NIS, AFID) and/or establish or augment with local authoritative source. Identity management can be done manually if needed, preparing for automated approach in later stages. Identity source is connected to identity life cycle management processes (i.e. joiner/mover/leaver/returner). IT privileged users are clearly identified.	1. Identified managed non-privileged users. 2. Identified managed privileged users. 3. Identified applications using their own user account management for non-administrative and administrative accounts. 4. Identify the authoritative source of identities.	Accurately determine and keep track of users who have both the authorization and authentication to access critical systems or resources. This involves regularly reviewing, communicating, and carefully examining the sources of information that provide the true and up-to-date user data.		Rule Based Dynamic Access Pt1



Example - User Pillar 1.2

S6 ZT Self-Evaluation - User Pillar 1.2

Number	DoD Zero Trust Capability	Capability Description	Capability Outcome	Impact to ZT	Associated Activities	OW	Target Level Activity Name	Target Control ID and Activity	Responsibility	Descriptions	Outcomes	End State	Predecessor(s)	Successor(s)	DoD Target Level Activities Successment Info	Classified Questions to Identify Activity Intent
2	1.2 - Conditional User Access	Through maturity levels Conditional Access works to create a dynamic level of access for users in the environment. This starts with traditional role based access controls across a federate ICAM, expands to be application focused roles and ultimately utilizes enterprise attributes to provide dynamic access rules.	Eventually, organizations control user, device, and non-user entity DAAS access through dynamically changing user risk profiles and fine grained access control to include the use of user risk assessments.	Users not known to the system and users who present an unacceptable degree of risk will be denied access with greater accuracy.	* Implement App Based Permissions per Enterprise * Rule Based Dynamic Access Pt1 * Rule Based Dynamic Access Pt2 * Enterprise Gov't roles and Permissions Pt1 * Enterprise Gov't roles and Permissions Pt2	1.2.1	Implement App Based Permissions per Enterprise	1.2.1 - Implement App Based Permissions per Enterprise	Enterprise and Component	The DoD ICAM governance establishes a set of user attributes for authentication and authorization. These are integrated with the "Enterprise Identity Life-Cycle Management Pt1" activity process for a complete Enterprise standard. The Enterprise Identity, Credential and Access Management (ICAM) solution are enabled for adding/updating attributes within the solution to better support identity federation. Remaining Privileged Access Management (PAM) activities are approved and tailored as specified by roles.	1. Enterprise roles/attributes needed for user authorization to application functions and/or data have been vetted and approved through the ICAM governance processes. 2. Approved Component ICAM implementations will maintain and make available authoritative information about their personnel (i.e. attributes and entitlements), while maximizing the usage of self-service attributes and entitlements. 3. Components identify attributes associated with PAM activities within their environment. 4. Component ICAM implementation obtain authoritative information about personnel (i.e. attributes, and entitlements) from a central attribute source once available, or from other Components using standard profiles.	Authoritative attributes required to implement conditional user access into applications are available to support privileged access management.			How the mission systems established and implemented a standard set of permissions and attributes for each app/service using the unified enterprise ICAM solution as requirement for subjects seeking access to the app/service? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add authorization attributes?	Have the mission areas unified and integrated the ICAM solutions using federation where applicable? Have the mission areas established and implemented a standard set of permissions and attributes for each app/service - using the unified enterprise ICAM solution? Are all privileged account management processes and activities integrated with, or managed using the enterprise ICAM solution? Is a self-service feature included that allows designated application owners to register or add authorization attributes?
3	1.2 - Conditional User Access	Through maturity levels Conditional Access works to create a dynamic level of access for users in the environment. This starts with traditional role based access controls across a federate ICAM, expands to be application focused roles and ultimately utilizes enterprise attributes to provide dynamic access rules.	Eventually, organizations control user, device, and non-user entity DAAS access through dynamically changing user risk profiles and fine grained access control to include the use of user risk assessments.	Users not known to the system and users who present an unacceptable degree of risk will be denied access with greater accuracy.	* Implement App Based Permissions per Enterprise * Rule Based Dynamic Access Pt1 * Rule Based Dynamic Access Pt2 * Enterprise Gov't roles and Permissions Pt1 * Enterprise Gov't roles and Permissions Pt2	1.2.2	Rule Based Dynamic Access Pt1	1.2.2 - Rule Based Dynamic Access Pt1	Component	DoD Components utilize the rules from the "Periodic Authentication" activity to build rules enabling and disabling privileges dynamically. IT Privileged user accounts utilize the PAM solution to move to dynamic privileged access using Just-in-Time (JIT) access and Just-Enough-Administration (JEA) methods.	1. Access to an applications'/services' functions and/or data are limited to users with appropriate Attribute-Based Access Control (users, devices, environment etc.), allowing for granular and flexible control. 2. All possible applications use JIT/JEA permissions for administrative users.	Periodic challenges occur where access is affected if challenge is failed within accepted response parameters. Access is always predicated on authentication and authorization with activity happening (decisions made) in real-time.	Single Authentication; Inventory User	Rule Based Dynamic Access Pt2; AI-enabled Network Access	How the mission systems implemented rule-based dynamic access using user identity and other non-static attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?	Have the mission systems implemented rule-based dynamic access using user identity and other attributes, such as device posture, location, time of day, and data sensitivity? Are the mission systems leveraging data sensitivity attribute based on tagged and labeled data to make access and authorization decisions? Are high risk accounts using the privileged account management solution to request on-demand access (JIT/JEA) to sensitive systems and applications? Is periodic authentication implemented forcing re-authentication of users?

Source: SSC/S6 ZT Self-Evaluation

ID #	Capability	Pillar	Capability Description	Capability Outcome	Impact to ZT	Associated Activities
1.2	Conditional User Access	1 - User	Through maturity levels Conditional Access works to create a dynamic level of access for users in the environment. This starts with traditional role based access controls across a federate ICAM, expands to be application focused roles and ultimately utilizes enterprise attributes to provide dynamic access rules.	Eventually, organizations control user, device, and non-user entity DAAS access through dynamically changing user risk profiles and fine grained access control to include the use of user risk assessments.	Users not known to the system and users who present an unacceptable degree of risk will be denied access with greater accuracy.	* Implement App Based Permissions per Enterprise * Rule Based Dynamic Access Pt1 * Rule Based Dynamic Access Pt2 * Enterprise Gov't roles and Permissions Pt1 * Enterprise Gov't roles and Permissions Pt2

Source: * DoD Zero Trust Execution Roadmap, 22 Jan 2025

ID#	Activity Name	Pillar	Responsibility	Activity Type	Duration	Descriptions	Outcomes	End State	Predecessor(s)	Successor(s)
1.2.1	Implement App Based Permissions per Enterprise	User	Enterprise and Component	Target Level ZT	17.7	The DoD ICAM governance establishes a set of user attributes for authentication and authorization. These are integrated with the "Enterprise Identity Life-Cycle Management Pt1" activity process for a complete Enterprise standard. The Enterprise Identity, Credential and Access Management (ICAM) solution are enabled for adding/updating attributes within the solution to better support identity federation. Remaining Privileged Access Management (PAM) activities are approved and tailored as specified by roles.	1. Enterprise roles/attributes needed for user authorization to application functions and/or data have been vetted and approved through the ICAM governance processes. 2. Approved Component ICAM implementations will maintain and make available authoritative information about their personnel (i.e. attributes and entitlements), while maximizing the usage of self-service attributes and entitlements. 3. Components identify attributes associated with PAM activities within their environment. 4. Component ICAM implementation obtain authoritative information about personnel (i.e. attributes, and entitlements) from a central attribute source once available, or from other Components using standard profiles.	Authoritative attributes required to implement conditional user access into applications are available to support privileged access management.		
1.2.2	Rule Based Dynamic Access Pt1	User	Component	Target Level ZT	22.1	DoD Components utilize the rules from the "Periodic Authentication" activity to build rules enabling and disabling privileges dynamically. IT Privileged user accounts utilize the PAM solution to move to dynamic privileged access using Just-in-Time (JIT) access and Just-Enough-Administration (JEA) methods.	1. Access to an applications'/services' functions and/or data are limited to users with appropriate Attribute-Based Access Control (users, devices, environment etc.), allowing for granular and flexible control. 2. All possible applications use JIT/JEA permissions for administrative users.	Periodic challenges occur where access is affected if challenge is failed within accepted response parameters. Access is always predicated on authentication and authorization with activity happening (decisions made) in real-time.	Single Authentication; Inventory User	Rule Based Dynamic Access Pt2; AI-enabled Network Access

1:many mapping of Basic Capabilities to Target Activities

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Source: * DoD Zero Trust Execution Roadmap, 22 Jan 2025



Assessment End Result

Pillar: USER				Responses	Totals	Average	N/A and No Responses require a comment
For additional Capability and ZT Target Information use the '+' signs above to expand each section				Not Answered	1	7.69%	
				Not Started	3	23.08%	
				In Process	3	23.08%	
				Complete	3	23.08%	
				N/A	3	23.08%	
Number	DoD Zero Trust Capability	ID#	Target Level Activity Name	Status (Dropdown)			Notes
1	1.1 - User Inventory	1.1.1	Inventory User	Not Answered			
2	1.2 - Conditional User Access	1.2.1	Implement App Based Permissions per Enterprise	Not Started			
3	1.2 - Conditional User Access	1.2.2	Rule Based Dynamic Access Pt1	In Process			
4	1.3 - Multi-Factor Authentication	1.3.1	Organizational MFA/IDP	Complete			
5	1.4 - Privileged Access	1.4.1	Implement System and Migrate Privileged Users Pt1	N/A			
6	1.4 - Privileged Access	1.4.2	Implement System and Migrate Privileged Users Pt2	Not Started			
7	1.5 - Identity Federation & User Credentialing	1.5.1	Organizational Identity Life-Cycle Management	In Process			
8	1.5 - Identity Federation & User Credentialing	1.5.2	Enterprise Identity Life-Cycle Management Pt 1	Complete			
9	1.6 - Behavioral, Contextual ID, & Biometrics	1.6.1	Implement User & Entity Behavior Activity (UEBA) and User Activity Monitoring (UAM) Tooling	N/A			
10	1.7 - Least Privileged Access	1.7.1	Deny User by Default Policy	Not Started			
11	1.8 - Continuous Authentication	1.8.1	Single Authentication	In Process			
12	1.8 - Continuous Authentication	1.8.2	Periodic Authentication	Complete			
13	1.9 - Integrated ICAM Platform	1.9.1	Enterprise PKI/IDP Pt1	N/A			



Leveraging Assessment Data

Once Collected, evaluation data informs:

- Target Gap Analysis Worksheet, and
- Tab 4. DoD ZT Capabilities

DAF Implementation Plan, Appendix E: Target Level Gap Analysis Matrix								
Pillar	Not Answered	Not Started	In Process	Complete	N/A	Target Total	Target Level Completion	FY 30 Target At Risk
User	3	3	3	2	2	13	18%	9
Devices	3	3	3	3	2	14	25%	6
Application & Workload	3	3	2	2	2	12	20%	6
Data	4	4	3	3	3	17	21%	8
Network & Environment	2	2	2	2	2	10	25%	4
Automation & Orchestration	2	3	3	3	2	13	27%	5
Visibility & Analytics	3	3	2	2	2	12	20%	6
Total	20	21	18	17	15	91	22%	44
LEGEND								
Not Answered	Denotes a question has not been answered - used for awareness for the users benefit							
Not Started	Number of Activities not yet begun							
In Process	Number of Target Level Activities that are being implemented (implementation status is >0%, <100%)							
Complete	Target Level activities that have been fully implemented							
N/A	Activities the Component assesses are not applicable to the entire Component's enterprise							*Requires a comment
Target Total	Total Number of Activities							
FY 27 Target At Risk	A Target Level activity is "At Risk" if the Component assesses the activity may not be fully implemented by the end of FY27; an "at risk" activity may be one whose implementation is in process or whose implementation has not started							*Requires a comment in the annex
FY 27 Target Not Capable	A Target Level activity is "Not Capable" if a Component assesses that the activity cannot implement the activity by the end of FY27; these activities include those whose implementation is in process or whose implementation has not started							*Requires a comment in the annex
Target Level Completion	Percentage of Activities Completed, accounting for "N/A" Activities							

DoD ZT Capabilities							
System Name: []							
DoD ZT Capability	Implementation Status	Expected Implementation Timeline	Leveraging Enterprise Implementation Solution (Yes/No)	Enterprise Implementation Tool or Solution	Additional Enterprise Implementation Tool or Solution	Implementation Approach	Additional Notes
1.1 User Inventory	Not Started						
1.2 Conditional User Access	Dependent on Another DAF ZT Capability						
1.3 Multifactor Authentication	In Progress						
1.4 Privileged Access Mgmt.	Delayed						
1.5 Identity Federation and User Credentialing	Complete						
1.6 Behavioral, Contextual ID, & Biometrics	Does Not Apply						
1.7 Least Privileged Access	Enterprise Solution Consideration						
1.8 Continuous Authentication							
1.9 Integrated ICAM Platform							
2.1 Device Inventory							
2.2 Device Detection and Compliance							
2.3 Device Authorization w/ Real Time Inspection							
2.4 Remote Access							
2.5 Family Army Automated Asset, Vulnerability and Patch Mgmt.							
2.6 Unified Endpoint Management (UEM) & Mobile Device Management (MDM)							
2.7 Endpoint & Extended Detection & Response (EDR & XDR)							
3.1 Application Inventory							
3.2 Secure Software Development & Integration							
3.3 Software Risk Management							
3.4 Resource Authorization & Integration							



Template - DOD ZT Capabilities Worksheet

DoD ZT Capabilities							
System Name: []							
DoD ZT Capability	Implementation Status	Expected Implementation Timeline	Leveraging Enterprise Implementation Solution (Yes/No)	Enterprise Implementation Tool or Solution	Additional Enterprise Implementation Tool or Solution	Implementation Approach	Additional Notes
1.1 User Inventory							
1.2 Conditional User Access	Not Started Dependent on Another DAF ZT Capability In Progress Delayed Complete Does Not Apply Enterprise Solution Consideration						
1.3 Multifactor Authentication							
1.4 Privileged Access Mgmt.							
1.5 Identity Federation and User Credentialing							
1.6 Behavioral, Contextual ID, & Biometrics							
1.7 Least Privileged Access							
1.8 Continuous Authentication							
1.9 Integrated ICAM Platform							



Modified Template - DOD ZT Capabilities

Assessment details available by ungrouping



+

B	C	F	G	H	I	J	K	L
Select the '+' sign above to expand the group and show results form the 7-pillar assessment								
	DoD ZT Capabilities							
	System Name:							
	DoD ZT Capability	Implementation Status	Expected Implementation Timeline	Leveraging Enterprise Implementation Solution (Yes/No)	Enterprise Implementation Tool or Solution	Additional Enterprise Implementation Tool or Solution	Implementation Approach	Additional Notes
	1.1 User Inventory	In Progress	N/A	No	ICAM ID Provider	ICAM ID Governance		
	1.2 Conditional User Access							
	1.3 Multifactor Authentication							
	1.4 Privileged Access Mgmt.							
	1.5 Identity Federation and User Credentialing							
	1.6 Behavioral, Contextual ID, & Biometrics							
	1.7 Least Privileged Access							
User	1.8 Continuous Authentication							
	1.9 Integrated ICAM Platform							
	2.1 Device Inventory							
	2.2 Device Detection and Compliance							
	2.3 Device Authorization w/ Real Time Inspection							
	2.4 Remote Access							
	2.5 Partially & Fully Automated Asset, Vulnerability and Patch Mgmt.							
	2.6 Unified Endpoint Management (UEM) & Mobile Device Management (MDM)							
	2.7 Endpoint & Extended Detection & Response (EDR & XDR)							
3.1 Application Inventory								



Inform ZT Capabilities with Assessment Data

Booz Allen Hamilton Internal

Capabilities with 1:m activities merged

Target Activity ID and Response Provided

DAF Template Responses

Select the '+' sign above to expand the group and show results from the 7-pillar assessment

DoD ZT Capabilities									
System Name:									
DoD ZT Capability	Mapped DoD Target Activity (DATA PULLED FROM PILLAR WORKSHEETS)	Self-Evaluation Response (DATA PULLED FROM PILLAR WORKSHEETS)	Implementation Status	Expected Implementation Timeline	Leveraging Enterprise Implementation Solution (Yes/No)	Enterprise Implementation Tool or Solution	Additional Enterprise Implementation Tool or Solution	Implementation Approach	Additional Notes
User	1.1 User Inventory	1.1.1 - Inventory User	Complete	N/A	No	ICAM ID Provider	ICAM ID Governance		
	1.2 Conditional User Access	1.2.1 - Implement App Based Permissions per Enterprise	Enterprise Solution Consideration						
		1.2.2 - Rule Based Dynamic Access Pt1							
	1.3 Multifactor Authentication	1.3.1 - Organizational MFA/IDP	Complete						
	1.4 Privileged Access Mgmt.	1.4.1 - Implement System and Migrate Privileged Users Pt1	Complete						
		1.4.2 - Implement System and Migrate Privileged Users Pt2							
	1.5 Identity Federation and User Credentialing	1.5.1 - Organizational Identity Life-Cycle Management	Delayed						
		1.5.2 - Enterprise Identity Life-Cycle Management Pt 1							
	1.6 Behavioral, Contextual ID, & Biometrics	1.6.1 - Implement User & Entity Behavior Activity (UEBA) and User Activity Monitoring (UAM) Tooling	Complete						
	1.7 Least Privileged Access	1.7.1 - Deny User by Default Policy	Complete						
	1.8 Continuous Authentication	1.8.1 - Single Authentication	Dependent on Another DAF ZT Capability						
		1.8.2 - Periodic Authentication							
	1.9 Integrated ICAM Platform	1.9.1 - Enterprise PKI/IDP Pt1	Does Not Apply						

Source: SSC/S6 ZT Self-Evaluation

Basic Capabilities are informed by the ZT Target (and Advanced) activities, as such informed responses to capabilities require assessment of at least Target Level Activities

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Use Case



'Unofficial' Use Case

NSA ZTMA Assessment with USSF PEO/System Owner

Goal: Inform S6 ZT Self-Evaluation Framework

Assessment Timelines:

.5 Day(s):

Intro/Overviews

1.5 Day(s)

Pillar Assessments

.5 Day(s)

Prioritize and Schedule

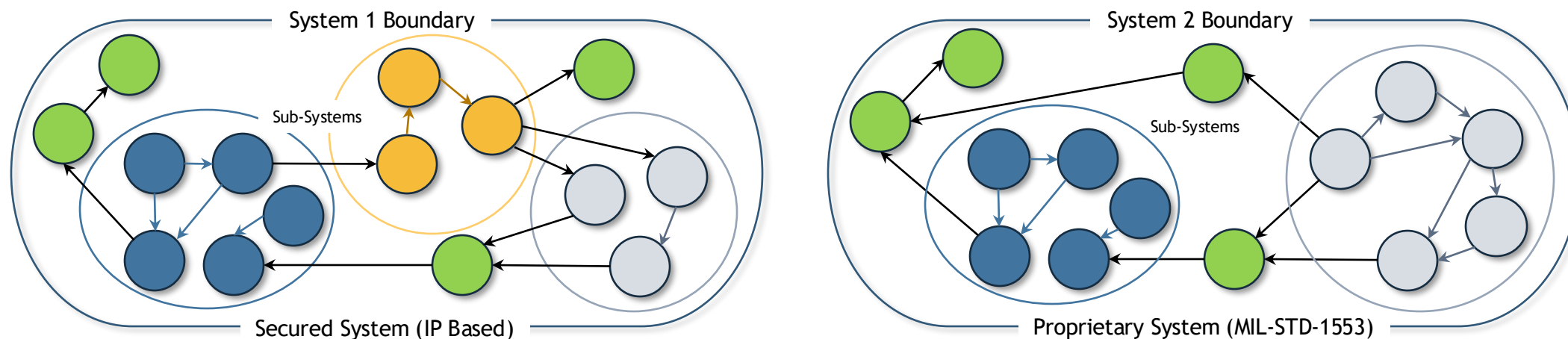
Process:

Focused ZT assessment with SMEs in a central location facilitated by an assessment team

Day 1	0800-0830 Badging
	0830-0900 Kick-Off - Introductions, rules, facilities
	0900-1000 Zero Trust methodology overview / PEO Framework Overview
	1000-1100 Pillar 1
	1100-1200 Lunch
	1200-1300 Pillar 1
Day 2	1300-1600 Pillar 2
	0800-0830 Badging
	0830-1100 Pillars 3-4
	1100-1200 Lunch
Day 3	1200 – 1600 Pillars 5-7
	0800-0830 Badging
	0830-1100 Analysis (Priority/Schedule) and Go-backs
	1130-1200 Lunch - S6 Assessment Tool comparison (30 min)
	1400-1500 Wrap-up/Out-brief

Identify systems, subsystems, dependencies and critical dependencies

- Functional Decomposition



Source: MITRE

- Does the system 'resemble' tactical or enterprise system(s)?
- Inventory and deconstruct into subsystems, dependencies and critical dependencies



Detour: Strategic Categorization



- Identify system characteristics to align to strategic categories
- Strategic Categories:
 - Secured IT System
 - Unsecured IT System
 - Standard OT System
 - Proprietary OT System
 - Disconnected System
- A guide for PEOs and AOs to:
 - Assess existing systems, subsystems, and dependencies, and
 - Determine a path forward to implement Zero Trust on those systems



Returning to the 'Unofficial' Use Case

Activity: NSA ZTMA Assessment with USSF PEO/System Owner

Goal: Inform S6 ZT Self-Evaluation Framework

Assessment Timelines:

.5 Day(s):

Introductions and Overviews

1.5 Day(s)

Pillar Assessments to include
Target and Advanced Activities

.5 Day(s)

Prioritize and Schedule
Evaluation

Process Analysis:

The ability of having SMEs in the
room for this event facilitated a
timely assessment in 2.5 days

Day 1	0800-0830 Badging
	0830-0900 Kick-Off - Introductions, Run rules, facilities
	0900-1000 Zero Trust methodology overview / PEO Framework Overview
	1000-1100 Pillar 1
	1100-1200 Lunch
	1200-1300 Pillar 1
	1300-1600 Pillar 2
Day 2	0800-0830 Badging
	0830-1100 Pillars 3-4
	1100-1200 Lunch
	1200 – 1600 Pillars 5-7
Day 3	0800-0830 Badging
	0830-1100 Analysis (Priority/Schedule) and Go-backs
	1130-1200 Lunch - S6 Assessment Tool comparison (30 min)
	1400-1500 Wrap-up/Out-brief



Starts with Assessing Pillar Activities

Mark activities:

Yes	Activity is complete
No	Activity not started, complete 'to-be' state
Partial	Activity in process, not fully complete
N/A	Activity does not apply to their system

For activities marked partial:

'as-is'	Detail what is already accomplished in support of activity
'to-be'	Identify actions needed to complete the activity

Identify timeline to complete:

Short	<3 months
Medium	6-12 months
Long	> 1 year

NOTE: Duration elements vary in staffing to complete, and each was determined by the system owner based on the staffing they felt could be allocated over the time span and was not always documented



Returning to the 'Unofficial' Use Case

Activity: NSA ZTMA Assessment with USSF PEO/System Owner

Goal: Inform S6 ZT Self-Evaluation Framework

Assessment Timelines:

.5 Day(s):

Introductions and Overviews

1.5 Day(s)

Pillar Assessments to include
Target and Advanced Activities

.5 Day(s)

Prioritize and Schedule
Evaluation

Process Analysis:

The ability of having SMEs in the
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Day 3	0800-0830 Badging
	0830-1100 Analysis (Priority/Schedule) and Go-backs
	1130-1200 Lunch - S6 Assessment Tool comparison (30 min)
	1400-1500 Wrap-up/Out-brief



Prioritization and Scheduling

Prioritization:

- 'partial' and 'no' responses evaluated using a 1-5 scale to identify priority
- All 152 activities reviewed and assessed

Scheduling:

- Selected a date in the future; 'line in the sand'
- Established 'starting' point

Result: Final assessment with priority listing of activities and associated roadmap

S6 After Action Item



Validate SSC/S6 Self-Evaluation Framework using system owner outputs from the ZTMA assessment to inform S6 Self-Evaluation Framework



Lessons Learned



Lessons Learned

- **Complete ZT Assessment as a team:**
 - Identify a team responsible for ZT self-evaluation
 - Consider an off-site or seclusion to complete assessment
 - Include SMEs: mission owner, IT infrastructure engineer, cyber engineer, ZT SME, etc.
- **Determine the type and depth of assessment that fits your mission system**
 - Analyzing target activities prioritized to respond to the I-Plan
 - Next-Gen systems consider a full review (target & advanced activities)



Use Case - Lessons Learned

Use Case Activity was a great learning opportunity

Two classes of information caused challenges for the team

1. Cyber Threat Intelligence (CTI)
2. Cybersecurity (DCO-S)

Majority of findings were partial completions

Very Few Not Applicable findings

Schedule and capabilities drove many prioritization decisions

Operational need or impact conversations were continual

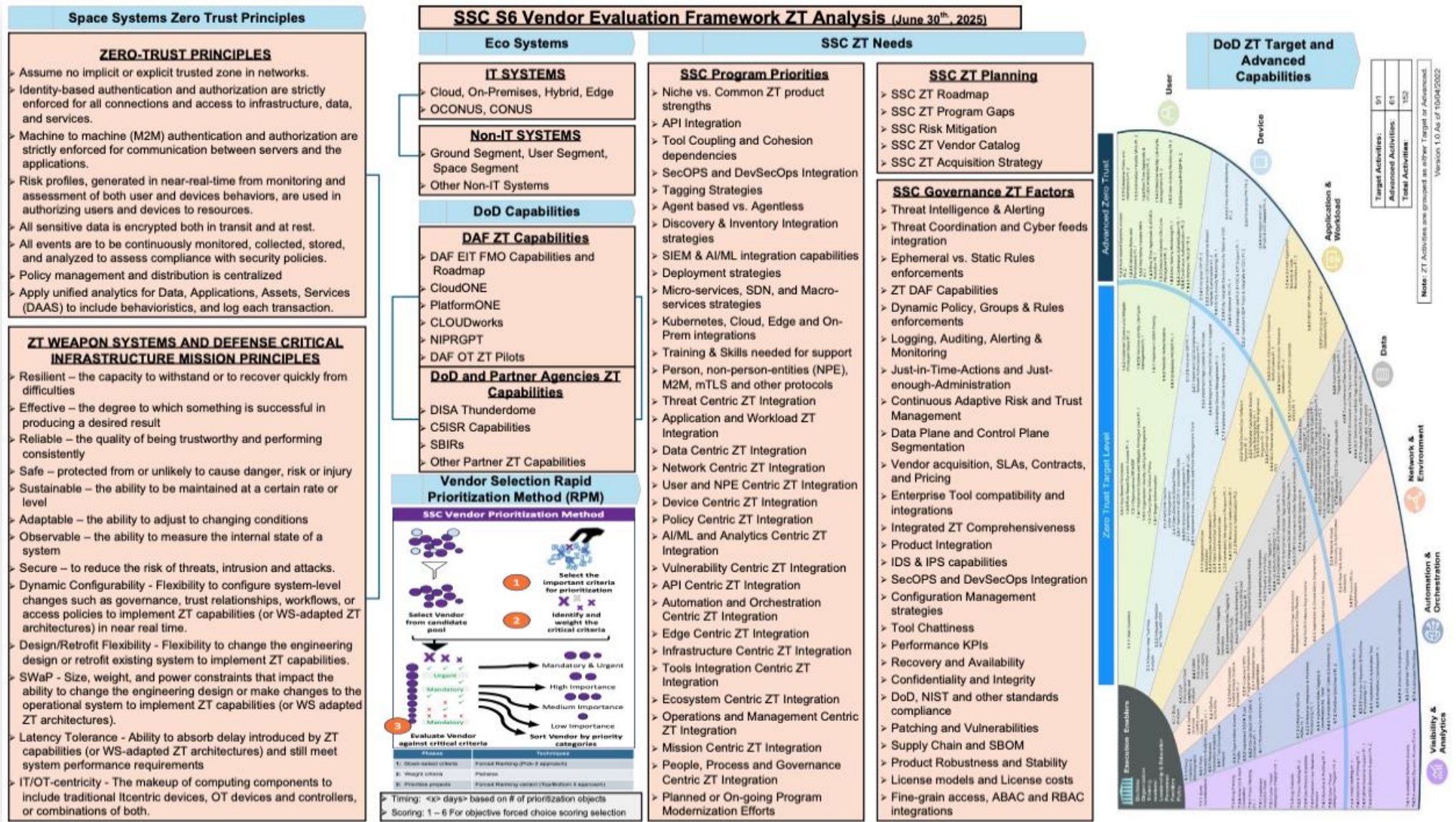


Questions

- **Integration Questions**
 - Will DAF require mission system to integrate with DAF/SSC level ICAM?
 - Will DAF require mission system to integrate with DAF/SSC level PDP?
 - What is the best approach to deploy a local PDP if integration is not possible?
- **How to help mission systems select optimal ZT capabilities**
 - ZT capabilities that can integrate into existing infrastructure
 - Co-existence with other cyber products should be evaluated
- **SSC/S6 Vendor Evaluation Framework**
 - Framework to serve SSC mission systems to assist with down-select capabilities and vendors for each of the core/supporting areas in ZT as needed



SSC/S6 Vendor Evaluation Framework





Way Ahead

- Identify assessment tools to assist system owners
- Continue work on SSC/S6 vendor evaluation framework
- Continue to track DoD/DAF activities to inform SSC/S6 actions
- Determine tracking methodologies to support ZT mandate (KPPs/KPIs)
- Collaborate, coordinate, and integrate to ensure adoption



Space Systems Command (SSC) S6 Communications



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Questions?



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